

Lamb Weston Reports Fiscal Third Quarter 2023 Results; Updates Fiscal Year 2023 Outlook

April 06, 2023

Third Quarter Fiscal 2023 Highlights

- *GAAP Results as Compared to Third Quarter Fiscal 2022:*
 - Net sales increased 31% to \$1,254 million
 - Income from operations increased 99% to \$266 million
 - Net income increased 64% to \$175 million
 - Diluted EPS increased 66% to \$1.21
- *Non-GAAP Results as Compared to Third Quarter Fiscal 2022:*
 - Adjusted Income from Operations⁽¹⁾ increased 96% to \$262 million
 - Adjusted Net Income⁽¹⁾ increased 125% to \$207 million
 - Adjusted Diluted EPS⁽¹⁾ increased 127% to \$1.43
 - Adjusted EBITDA including unconsolidated joint ventures⁽¹⁾ increased 72% to \$346 million
- Paid \$35 million in cash dividends and repurchased \$12 million of common stock

Updated Fiscal 2023 Outlook

- Updated financial targets include the consolidation of the fiscal 2023 outlook
- Net sales of \$5.25 billion to \$5.35 billion
- Net income of \$639 million to \$664 million, and Diluted EPS of \$1.21 to \$1.26
- Adjusted Net Income⁽¹⁾ of \$630 million to \$655 million, and Adjusted Diluted EPS⁽¹⁾ of \$1.43 to \$1.48
- Adjusted EBITDA including unconsolidated joint ventures of \$346 million to \$361 million

EAGLE, Idaho--(BUSINESS WIRE)-- Lamb Weston Holdings, Inc. today reported its third quarter 2023 results and updated its fiscal 2023 outlook.

"We delivered another quarter of strong operating results and accordingly," said Tom Werner, President and CEO. "Our performance reflects strong earnings growth across each of our core business segments throughout the quarter. We expect this momentum will continue through the remainder of fiscal 2023. However, we continue to believe that the near-term outlook will remain volatile as we face higher costs for raw potatoes and as restaurant traffic continue to be affected by inflationary pressures."

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to drive sustainable, profitable growth, and to better serve customers and drive commercial and operational benefits of our recently-acquired expansion investments in the U.S., China, Argentina, and the Middle East.

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Summary of Third Quarter FY 2023 Results

(\$ in millions, except per share)

| | | Year-Over-Year | YTD | Year-Over-Year |
|--|------------|----------------|------------|----------------|
| | Q3 2023 | Growth Rates | FY 2023 | Growth Rates |
| Net sales | \$ 1,253.6 | 31% | \$ 3,655.7 | 24% |
| Income from operations | \$ 266.3 | 99% | \$ 695.1 | 125% |
| Net income | \$ 175.1 | 64% | \$ 510.1 | 202% |
| Diluted EPS | \$ 1.21 | 66% | \$ 3.53 | 204% |
| Adjusted Income from Operations ⁽¹⁾ | \$ 262.0 | 96% | \$ 664.3 | 115% |
| Adjusted Net Income ⁽¹⁾ | \$ 207.4 | 125% | \$ 501.1 | 168% |
| Adjusted Diluted EPS ⁽¹⁾ | \$ 1.43 | 127% | \$ 3.46 | 170% |
| Adjusted EBITDA including unconsolidated joint ventures ⁽¹⁾ | \$ 345.5 | 72% | \$ 907.9 | 84% |

Q3 2023 Commentary

Net sales increased \$298.6 million to \$1,253.6 million, up 31 percent versus the prior year quarter. Price/mix increased 31 percent, reflecting the benefit of pricing actions across each of the Company's core business segments to counter input and manufacturing cost inflation. Overall volume was flat as solid growth in shipments to large chain restaurant and retail channel customers in North America offset the impact of exiting certain lower-priced and lower-margin business as the Company continues to strategically manage customer and product mix due to capacity constraints. To a lesser extent, softer traffic at casual dining and full-service restaurants in North America also affected volume.

Income from operations increased \$132.5 million to \$266.3 million versus the prior year quarter. Adjusted Income from Operations ⁽¹⁾, which excludes items impacting comparability, increased \$132.5 million to \$262.0 million, up 96 percent versus the prior year quarter. The increase was primarily driven by higher operating profit, partially offset by higher selling, general and administrative expenses.

Gross profit increased \$176.8 million versus the prior year quarter. Price/mix increased 31 percent, reflecting the benefit of pricing actions more than offset the impact of higher manufacturing costs. Volume was flat as solid growth in shipments to large chain restaurant and retail channel customers in North America offset the impact of exiting certain lower-priced and lower-margin business as the Company continues to strategically manage customer and product mix due to capacity constraints. Gross profit was primarily reflected double-digit cost inflation for key inputs such as grains and starches used in product coatings, labor, and energy. Other items included an \$8.7 million decrease in unrealized mark-to-market contracts, reflecting a \$5.1 million loss in the current quarter, compared to a \$3.6 million gain in the prior year quarter.

SG&A increased \$44.3 million versus the prior year quarter to \$135.8 million, or \$0.02 per share, related to actions taken in the fourth quarter on the fiscal fourth quarter purchase of the remaining equity of EMEA, net of other acquisition-related costs. Excluding items impacting comparability, SG&A increased \$44.3 million to \$135.8 million, primarily due to higher compensation expenses related to improving the Company's information systems infrastructure, as well as a \$5.5 million increase in advertising and promotion expenses.

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Net income was \$175.1 million, up \$68.5 million versus the prior year quarter. The increases were driven by a net \$4.3 million gain (\$2.8 million after-tax, or \$0.02 per share) in income and Diluted EPS was partially offset by lower equity income of \$35.1 million (\$35.1 million after-tax, or \$0.24 per share) related to mark-to-market adjustments associated with natural gas and electricity hedging contracts at LW EMEA, and a \$19.3 million unrealized gain (\$14.3 million after-tax, or \$0.10 per share) in the prior year quarter. The Company has identified the mark-to-market adjustments related to natural gas and electricity derivatives in the current and prior year quarters, and the LW EMEA acquisition-related items discussed above, as items impacting comparability.

Adjusted Net Income⁽¹⁾ was \$207.4 million, up \$115.1 million versus the prior year quarter, and Adjusted Diluted EPS⁽¹⁾ was \$1.43, up \$0.80 versus the prior year quarter. Adjusted EBITDA including unconsolidated joint ventures⁽¹⁾ increased \$145.2 million to \$345.5 million, up 72 percent compared to the prior year quarter. These increases were driven by higher income from operations.

The Company's effective tax rate⁽²⁾ in the third fiscal quarter was 19.4 percent, versus 22.6 percent in the prior year quarter. Excluding items impacting comparability, the Company's effective tax rate was 20.3 percent for the fiscal third quarter, and 22.0 percent in the prior year quarter. The Company's effective tax rate varies from the U.S. statutory tax rate of 21 percent principally due to the impact of U.S. state taxes, foreign taxes and currency, permanent differences, and discrete items.

Q3 2023 Segment Highlights

Global Segment Summary

| | Q3 2023 | Year-Over-Year | | |
|--|-----------------------|----------------|-----------|--------|
| | | Growth Rates | Price/Mix | Volume |
| | (dollars in millions) | | | |
| Net sales | \$ 648.5 | 33% | 33% | 0% |
| Segment product contribution margin ⁽³⁾ | \$ 167.5 | 129% | | |

Net sales for the Global segment, which is generally comprised of the top 100 North American-based multi-unit and full-service restaurant chain customers, as well as all of the other international markets, increased \$145.2 million to \$648.5 million, up 33 percent versus the prior year quarter. Pricing actions to counter inflationary pressures drove a 33 percent increase in sales, while volume growth from key customers in North America offset the impact of foreign exchange on sales in international and domestic markets.

Global segment product contribution margin increased \$94.5 million to \$167.5 million, up 129 percent versus the prior year quarter. Pricing actions drove the increase, which was partially offset by higher volume.

Foodservice Segment Summary

| | Q3 2023 |
|--|-----------------------|
| | (dollars in millions) |
| Net sales | \$ |
| Segment product contribution margin ⁽³⁾ | \$ |

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Net sales for the Foodservice segment, which services North America, increased \$36.2 million to \$142.9 million, up 34 percent versus the prior year quarter. Pricing actions drove the increase, which was partially offset by higher manufacturing costs per pound and the impact of lower volume. The carryover benefits of pricing actions taken in the prior year, as well as actions taken in fiscal 2023, across the branded and private label portfolios to counter inflationary pressures drove the increase in price/mix. Incremental losses of certain lower-priced and lower-margin business and, to a lesser extent, a slowdown in casual dining and other full-service restaurant traffic, drove the volume decline.

Foodservice segment product contribution margin increased \$36.2 million to \$142.9 million, up 34 percent compared to the prior year quarter. Pricing actions drove the increase, which was partially offset by higher manufacturing costs per pound and the impact of lower volume.

Retail Segment Summary

| | Year-Over-Year | | | |
|--|-----------------------|--------------|-----------|--------|
| | Q3 2023 | Growth Rates | Price/Mix | Volume |
| | (dollars in millions) | | | |
| Net sales | \$ 216.0 | 50% | 44% | 6% |
| Segment product contribution margin ⁽³⁾ | \$ 82.6 | 161% | | |

Net sales for the Retail segment, which includes sales of branded and private label products to grocery, mass merchant, and club customers in North America, increased \$72.4 million to \$216.0 million, up 50 percent versus the prior year quarter. The carryover benefits of pricing actions taken in the prior year, as well as actions taken in fiscal 2023, across the branded and private label portfolios to counter inflationary pressures drove a 44 percent increase in price/mix. Volume rose 6 percent, driven by strong growth in branded products as customer service rates improved, as well as modest growth in private label products.

Retail segment product contribution margin increased \$51.0 million to \$82.6 million, up 161 percent versus the prior year quarter. Pricing actions drove the increase, which was partially offset by higher manufacturing costs per pound.

Equity Method Investment Earnings (Loss)

Equity method investment earnings (loss) from unconsolidated subsidiaries were \$23.3 million and earnings of \$29.7 million for the third quarter. Equity method investment earnings (loss) in the quarter include a \$45.6 million adjustment associated with currency and commodity hedging (after-tax, or \$0.24 per share) related to losses in natural gas and electricity derivatives. Europe continued to experience significant volatility. Equity method investment earnings included a \$19.6 million unrealized gain related to mark-to-market commodity hedging contracts, of which \$19.3 million (\$14.3 million) was related to natural gas and electricity derivatives.

Excluding the items impacting comparability noted above (mark-to-market commodity hedging contracts and electricity derivatives) and the other mark-to-market adjustments, equity method investment earnings increased \$12.2 million compared to the prior year quarter, reflecting higher manufacturing costs, in both Europe and the U.S.

Liquidity and Cash Flows

At the end of the fiscal third quarter, the Company had \$675.0 million of cash and cash equivalents and \$1.0 billion of borrowings outstanding under its \$1.0 billion revolving credit facility.

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Through the first three quarters of fiscal 2023, net cash provided by operating activities was \$161.1 million versus the prior year period due to higher earnings before income taxes. Capital expenditures were \$497.0 million, up \$270.0 million from the prior year period, reflecting increased investments to support capacity expansion projects and ERP infrastructure.

In its fiscal fourth quarter on February 28, 2023, the Company acquired the remaining equity interest in LW EMEA for €531.6 million (\$564.0 million) in cash, subject to certain post-closing adjustments pursuant to the purchase agreement, and 1,952,421 shares of the Company's common stock. The Company funded the cash portion of this acquisition with the proceeds from a \$450.0 million term loan and \$114.0 million of cash on hand. With the completion of the transaction, the Company owns 100 percent of the equity interest in LW EMEA. Accordingly, the Company will begin to consolidate LW EMEA's financial results in its consolidated financial statements in its fiscal fourth quarter, and include LW EMEA's results in the Company's Global segment.

Capital Returned to Shareholders

In the fiscal third quarter, the Company returned \$35.2 million to shareholders through cash dividends and \$12.2 million through share repurchases, with 124,691 shares repurchased at an average price per share of \$97.92.

Through the first three quarters of fiscal 2023, the Company paid \$105.8 million in cash dividends and repurchased \$40.6 million of its common stock, with 529,167 shares repurchased at an average price per share of \$76.66. The Company has approximately \$228 million authorized for share repurchases under its existing program.

Fiscal 2023 Outlook

The Company is updating its financial targets for fiscal 2023 as follows, which now include the consolidation of LW EMEA:

- Net sales of \$5.25 billion to \$5.35 billion, including \$300 million to \$325 million of sales attributable to the consolidation of LW EMEA's results in the fiscal fourth quarter. The Company previously expected to deliver net sales of \$4.8 billion to \$4.9 billion, which did not include the expected contribution from LW EMEA.
- Net income of \$639 million to \$664 million and Diluted EPS of \$4.42 to \$4.57, including a net benefit from items impacting comparability of \$8.1 million (\$9.0 million after-tax, or \$0.07 per share) during the first three quarters of fiscal 2023. The Company previously expected to deliver net income of \$580 million to \$620 million and Diluted EPS range of \$4.03 to \$4.28, including a net benefit from items impacting comparability of \$51.1 million (approximately \$41.3 million after-tax, or \$0.28 per share).
- Excluding items impacting comparability, Adjusted Net Income⁽¹⁾ of \$4.35 to \$4.50, and Adjusted EBITDA including unconsolidated entities of \$1,210 million to \$1,210 million. The Company estimates the consolidated Adjusted EBITDA including unconsolidated entities of \$10 million to \$15 million of Adjusted EBITDA including unconsolidated entities of \$10 million to \$15 million. The Company previously expected to deliver Adjusted Net Income⁽¹⁾ of \$5.00 to \$5.25, and Adjusted EBITDA including unconsolidated entities of \$1,100 million to \$1,100 million.
- Gross margins including the consolidation of LW EMEA of 28 percent to 28 percent. Prior to the consolidation of LW EMEA, the Company raised its gross margin target to 28 percent from 27 percent. The Company's gross margin is above the Company's previous target of 27 percent to 28 percent.
- SG&A, excluding items impacting comparability, of \$550 million to \$550 million, largely reflecting the consolidation of LW EMEA. The Company previously estimated SG&A of \$525 million to \$550 million, largely reflecting the consolidation of LW EMEA.

In addition, the Company has updated other financial targets,

- Depreciation and amortization expense of approximately \$210 million to \$210 million, reflecting the addition of LW EMEA. The Company previously estimated depreciation and amortization expense of approximately \$210 million to \$210 million, reflecting the addition of LW EMEA.
- Cash used for capital expenditures of \$700 million to \$725 million, reflecting the addition of LW EMEA. The Company previously estimated cash used for capital expenditures of \$475 million to \$525 million, reflecting the addition of LW EMEA.

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- An effective tax rate ⁽²⁾ (full year), excluding items impacting the Company's previous estimate was 24 percent.

End Notes

(2) The effective tax rate is calculated as the ratio of income tax expense to pre-tax income, inclusive of equity method investment earnings.

(3) For more information about product contribution margin, please see “Non-GAAP Financial Measures” and the table titled “Segment Information” included in this press release.

Webcast and Conference Call Information

Lamb Weston will host a conference call to review its third quarter fiscal 2023 results at 10:00 a.m. EDT today, April 6, 2023. Participants in the U.S. and Canada may access the conference call by dialing 877-502-9276 and participants outside the U.S. and Canada should dial +1-313-209-4906. The conference ID is 7608560. The conference call also may be accessed live on the internet. Participants can register for the event at: https://event.webcasts.com/starthere.jsp?ei=1600440&tp_key=122567668f

A rebroadcast of the conference call will be available beginning on Friday, April 7, 2023, after 2:00 p.m. EDT at <https://investors.lambweston.com/events-and-presentations>.

About Lamb Weston

Lamb Weston, along with its joint ventures, is a leading supplier of frozen potato, sweet potato, appetizer and vegetable products to restaurants and retailers around the world. For more than 70 years, Lamb Weston has led the industry in innovation, introducing inventive products that simplify back-of-house management for its customers and make things more delicious for their customers. From the fields where Lamb Weston potatoes are grown to proactive customer partnerships, Lamb Weston always looks at a potato, we see possibilities. Learn more about us

Non-GAAP Financial Measures

To supplement the financial information included in this press release, we provide certain non-GAAP financial measures, including Adjusted Contribution Margin on a consolidated basis, Adjusted EBITDA, Adjusted Earnings from Operations, Adjusted Net Income, Adjusted Operating Income, Adjusted Pre-tax Income, Adjusted Selling, General and Administrative expense, income tax expense, and equity method investment income. These non-GAAP financial measures are not measures of financial performance under GAAP. The non-GAAP financial measures provided are not intended to be used as an alternative for, or in place of, financial measures prepared in accordance with GAAP. The non-GAAP financial measures are not measures of performance under United States of America ("GAAP") that are presented in this press release to provide information about their comparable GAAP financial measures, such as gross profit, operating income, earnings per share, or other measures prescribed by GAAP, and to provide information about other measures. For example, the non-GAAP financial measures presented in this press release are not intended to be used as an alternative for, or in place of, the GAAP financial measures presented by other companies. The non-GAAP financial measures are presented in this press release for informational purposes only and are not intended to be used as an alternative for, or in place of, the GAAP financial measures the same way as the Company.

Management uses these non-GAAP financial measures to assess the Company's core operating performance for purposes of business. The presentation of these non-GAAP financial measures provides investors with information that management believes is useful. Management believes that they (i) provide meaningful supplemental information regarding

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Commission. The Company cautions readers not to place undue reliance on the information included in this press release, which speak only as of the date of the release. The Company assumes no responsibility for updating these statements, except as required by law.

Lamb Weston Holdings, Inc.

Consolidated Statements of Earnings

(unaudited, in millions, except per share amounts)

| | Thirteen Weeks Ended | | Thirty-Nine Weeks Ended | |
|---|----------------------|--------------|-------------------------|--------------|
| | February 26, | February 27, | February 26, | February 27, |
| | 2023 | 2022 | 2023 | 2022 |
| Net sales | \$ 1,253.6 | \$ 955.0 | \$ 3,655.7 | \$ 2,945.8 |
| Cost of sales | 855.8 | 734.0 | 2,603.0 | 2,368.0 |
| Gross profit | 397.8 | 221.0 | 1,052.7 | 577.8 |
| Selling, general and administrative expenses | 131.5 | 87.2 | 357.6 | 269.4 |
| Income from operations (1) | 266.3 | 133.8 | 695.1 | 308.4 |
| Interest expense, net (2) | 25.8 | 25.8 | 76.4 | 136.1 |
| Income before income taxes and equity method earnings | 240.5 | 108.0 | 618.7 | 172.3 |
| Income tax expense | 42.1 | 31.1 | 152.6 | 49.4 |
| Equity method investment earnings (loss) (3) | (23.3) | 29.7 | 44.0 | 46.0 |
| Net income | \$ 175.1 | \$ 106.6 | \$ 510.1 | \$ 168.9 |
| Earnings per share: | | | | |
| Basic | \$ 1.22 | \$ 0.73 | \$ 3.54 | \$ 1.16 |
| Diluted | \$ 1.21 | \$ 0.73 | \$ 3.53 | \$ 1.16 |
| Dividends declared per common share | \$ 0.280 | \$ 0.245 | \$ 0.770 | \$ 0.715 |
| Weighted average common shares outstanding: | | | | |
| Basic | | | | |
| Diluted | | | | |

(1) Income from operations for the thirteen and thirty-nine weeks ended February 27, 2023, included a \$2.8 million gain (\$2.8 million after-tax, or \$0.02 per share) and a \$0.15 per share), respectively, related to actions taken to complete the purchase of the remaining equity interest in LW EMEA.

(2) Interest expense, net, for the thirty-nine weeks ended February 27, 2023, included the extinguishment of debt of \$53.3 million (\$40.5 million after-tax, or \$0.12 per share) and an aggregate call premium of \$39.6 million related to the redemption of \$1.5 billion of 2024 and 4.875% senior notes due 2026, and the write-off of \$1.5 million of issuance costs associated with those notes.

(3) Equity method investment earnings (loss) included a \$47.3 million loss (\$47.3 million after-tax, or \$0.24 per share) and a \$19.3 million unrealized gain (\$14.3 million after-tax, or \$0.04 per share).

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weeks ended February 26, 2023 and February 27, 2022, re (\$28.1 million after-tax, or \$0.18 per share) and unrealized \$0.16 per share) for the thirty-nine weeks ended February related to mark-to-market adjustments associated with cha commodity markets in Europe have experienced significant volatility.

Equity method investment earnings for the thirty-nine weeks ended February 26, 2023 also included a \$15.1 million gain (before and after-tax, or \$0.10 per share) recognized in connection with the Company's acquisition of an additional 40 percent equity interest in its Argentina joint venture, bringing total equity ownership from 50 percent to 90 percent. The gain related to the remeasurement of the Company's previously held 50 percent equity interest to fair value.

Lamb Weston Holdings, Inc.

Consolidated Balance Sheets

(unaudited, in millions, except share data)

| | February 26, 2023 | May 29, 2022 |
|--|-------------------------|-----------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 675.0 | \$ 525.0 |
| Receivables, less allowance for doubtful accounts of \$1.2 and \$1.1 | 500.5 | 447.3 |
| Inventories | 837.4 | 574.4 |
| Prepaid expenses and other current assets | 105.0 | 112.9 |
| Total current assets | 2,117.9 | 1,659.6 |
| Property, plant and equipment, net | 1,867.3 | 1,579.2 |
| Operating lease assets | 150.5 | 119.0 |
| Equity method investments | | |
| Goodwill | | |
| Intangible assets, net | | |
| Other assets | | |
| Total assets | | |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current liabilities: | | |
| Short-term borrowings | | |
| Current portion of long-term debt and financing obligations | | |
| Accounts payable | | |
| Accrued liabilities | | |
| Total current liabilities | | |
| Long-term liabilities: | | |
| Long-term debt and financing obligations, excluding current p | | |
| Deferred income taxes | | |

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| | | |
|--|-------------------|------------------|
| Other noncurrent liabilities | | |
| Total long-term liabilities | | |
| Commitments and contingencies | | |
| Stockholders' equity: | | |
| Common stock of \$1.00 par value, 600,000,000 shares authorized; 148,339,042 and 148,045,584 shares issued | 148.3 | 148.0 |
| Additional distributed capital | (774.0) | (813.3) |
| Retained earnings | 1,703.3 | 1,305.5 |
| Accumulated other comprehensive loss | (52.9) | (15.6) |
| Treasury stock, at cost, 4,587,296 and 3,974,156 common shares | (309.9) | (264.1) |
| Total stockholders' equity | 714.8 | 360.5 |
| Total liabilities and stockholders' equity | \$ 5,087.3 | \$4,139.8 |

Lamb Weston Holdings, Inc.
Consolidated Statements of Cash Flows
(unaudited, in millions)

| | Thirty-Nine Weeks Ended | |
|---|--------------------------------|--------------------------|
| | February 26, 2023 | February 27, 2022 |
| Cash flows from operating activities | | |
| Net income | \$ 510.1 | \$ 168.9 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization of intangibles and debt issuance costs | 153.3 | 142.4 |
| Loss on extinguishment of debt | — | 53.3 |
| Stock-settled, stock-based compensation expense | 28.0 | 15.5 |
| Equity method investment earnings in excess of distributions | | |
| Deferred income taxes | | |
| Foreign currency remeasurement gain | | |
| Other | | |
| Changes in operating assets and liabilities, net of acquisition: | | |
| Receivables | | |
| Inventories | | |
| Income taxes payable/receivable, net | | |
| Prepaid expenses and other current assets | | |
| Accounts payable | | |
| Accrued liabilities | | |
| Net cash provided by operating activities | | |
| Cash flows from investing activities | | |
| Additions to property, plant and equipment | | |
| Additions to other long-term assets | | |
| Acquisition of interest in joint venture, net | | |

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| | | |
|---|-----------------|-------------------|
| Other | | |
| Net cash used for investing activities | | |
| Cash flows from financing activities | | |
| Proceeds from issuance of debt | 510.8 | 1,669.2 |
| Repayments of debt and financing obligations | (24.6) | (1,690.1) |
| Dividends paid | (105.8) | (103.0) |
| Repurchase of common stock and common stock withheld to cover taxes | (47.2) | (133.7) |
| Payments of senior notes call premium | — | (39.6) |
| Other | (1.9) | (5.0) |
| Net cash provided by (used for) financing activities | \$ 331.3 | \$ (302.2) |
| Effect of exchange rate changes on cash and cash equivalents | 19.3 | (0.5) |
| Net increase (decrease) in cash and cash equivalents | 150.0 | (354.9) |
| Cash and cash equivalents, beginning of period | 525.0 | 783.5 |
| Cash and cash equivalents, end of period | \$ 675.0 | \$ 428.6 |

Lamb Weston Holdings, Inc.

Segment Information

(unaudited, in millions, except percentages)

| | Thirteen Weeks Ended | | | | |
|--|----------------------|--------------|------------|-----------|--------|
| | | | Year-Over- | | |
| | | | Year | | |
| | February 26, | February 27, | Growth | | |
| | 2023 | 2022 | Rates | Price/Mix | Volume |
| Segment net sales | | | | | |
| Global | \$ 648.5 | \$ 487.9 | 33% | 33% | 0% |
| Foodservice | 36 | | | | |
| Retail | 27 | | | | |
| Other | 2 | | | | |
| | <u>\$ 1,25</u> | | | | |
| Segment product contribution margin (1) | | | | | |
| Global | \$ 16 | | | | |
| Foodservice | 14 | | | | |
| Retail | 8 | | | | |
| Other (2) | | | | | |
| | <u>38</u> | | | | |
| Add: Advertising and promotion expenses | | | | | |
| Gross profit | <u>\$ 39</u> | | | | |

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| | February 26, 2023 | February 27, 2022 | Growth Rates | Price/Mix | Volume |
|--|----------------------|----------------------|-----------------|-----------|--------|
| Segment net sales | | | | | |
| Global | \$ 1,901.0 | \$ 1,505.8 | 26% | 26% | 0% |
| Foodservice | 1,084.2 | 929.8 | 17% | 26% | (9%) |
| Retail | 577.0 | 418.7 | 38% | 41% | (3%) |
| Other | 93.5 | 91.5 | 2% | 4% | (2%) |
| | <u>\$ 3,655.7</u> | <u>\$ 2,945.8</u> | 24% | 27% | (3%) |
| Segment product contribution margin (1) | | | | | |
| Global | \$ 422.2 | \$ 196.5 | 115% | | |
| Foodservice | 411.9 | 307.5 | 34% | | |
| Retail | 197.0 | 67.8 | 191% | | |
| Other (2) | 1.5 | (6.6) | 123% | | |
| | <u>1,032.6</u> | <u>565.2</u> | 83% | | |
| Add: Advertising and promotion expenses | 20.1 | 12.6 | 60% | | |
| Gross profit | <u>\$ 1,052.7</u> | <u>\$ 577.8</u> | 82% | | |

(1) Product contribution margin is one of the primary measures reported to the Company's chief operating decision maker for purposes of allocating resources to the Company's segments and assessing their performance. Product contribution margin represents net sales less cost of sales and advertising and promotion expenses. Product contribution margin includes advertising and promotion expenses because those expenses are directly associated with the performance of the Company's segments. Product contribution margin, when presented on a consolidated basis, is a non-GAAP financial measure. See our investor relations website for a description of non-GAAP financial measures and how we calculate product contribution margin on a consolidated basis to gross profit.

(2) The Other segment primarily includes the Company's vegetable and fruit products. The Other segment included a loss of \$7.5 million and a gain of \$8.3 million for the thirteen and thirty-nine weeks ended February 26, 2023 and February 27, 2022, respectively; and losses of \$7.5 million and a gain of \$8.3 million for the thirteen and thirty-nine weeks ended February 26, 2023 and February 27, 2022, respectively.

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Lamb Weston Holdings

Reconciliation of Non-GAAP

(unaudited, in millions, except

| | Income | | | | | | |
|---|------------|----------|---------|-----------|------------|---------|--|
| | From | Interest | | | | | |
| Thirteen Weeks Ended February 26, 2023 | Operations | Expense | (1) | (Loss) | Net Income | EPS | |
| As reported | \$ 266.3 | \$ 25.8 | \$ 42.1 | \$ (23.3) | \$ 175.1 | \$ 1.21 | |
| Items impacting comparability: | | | | | | | |
| Impact of LW EMEA natural gas and electricity derivative losses (2) | — | — | 12.2 | 47.3 | 35.1 | 0.24 | |
| Acquisition-related items, net (2) | (4.3) | — | (1.5) | — | (2.8) | (0.02) | |
| Total items impacting comparability | (4.3) | — | 10.7 | 47.3 | 32.3 | 0.22 | |
| Adjusted (3) | \$ 262.0 | \$ 25.8 | \$ 52.8 | \$ 24.0 | \$ 207.4 | \$ 1.43 | |

| Thirteen Weeks Ended February 27, 2022 | | | | | | | |
|--|----------|---------|---------|---------|----------|---------|--|
| As reported | \$ 133.8 | \$ 25.8 | \$ 31.1 | \$ 29.7 | \$ 106.6 | \$ 0.73 | |
| Items impacting comparability: | | | | | | | |
| Impact of LW EMEA natural gas and electricity derivative gains (2) | — | — | (5.0) | (19.3) | (14.3) | (0.10) | |
| Total items impacting comparability | — | — | (5.0) | (19.3) | (14.3) | (0.10) | |
| Adjusted (3) | \$ 133.8 | \$ 25.8 | \$ 26.1 | \$ 10.4 | \$ 92.3 | \$ 0.63 | |

| Thirty-Nine Weeks Ended February 26, 2023 | | | | | | | |
|---|----------|---------|----------|---------|----------|---------|--|
| As reported | \$ 695.1 | \$ 76.4 | \$ 152.6 | \$ 44.0 | \$ 510.1 | \$ 3.53 | |
| Items impacting comparability: | | | | | | | |
| Impact of LW EMEA natural gas and electricity derivative losses (2) | — | — | | | | | |
| Acquisition-related items, net (2) | (30.8) | — | | | | | |
| Gain on acquisition of interest in joint venture (2) | — | — | | | | | |
| Total items impacting comparability | (30.8) | — | | | | | |
| Adjusted (3) | \$ 664.3 | \$ 76.4 | \$ | | | | |

| Thirty-Nine Weeks Ended February 27, 2022 | | | | |
|--|----------|----------|----|--|
| As reported | \$ 308.4 | \$ 136.1 | \$ | |
| Items impacting comparability: | | | | |
| Impact of LW EMEA natural gas and electricity derivative gains (2) | — | — | | |

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| | | | | | | |
|-------------------------------------|----------|---------|---------|---------|----------|---------|
| Loss on extinguishment of debt (2) | — | (53.3) | | | | |
| Total items impacting comparability | — | (53.3) | 4.9 | (30.0) | 17.0 | 0.12 |
| Adjusted (3) | \$ 308.4 | \$ 82.8 | \$ 54.3 | \$ 15.4 | \$ 186.7 | \$ 1.28 |

(1) Items impacting comparability are tax effected at the marginal rate based on the applicable tax jurisdiction. For the thirty-nine weeks ended February 26, 2023, there is no tax impact associated with the gain on the acquisition of an additional 40 percent interest in the Company's Argentina joint venture.

(2) See footnotes (1), (2), and (3) to the Consolidated Statements of Earnings above for a discussion of the items impacting comparability.

(3) Adjusted income from operations, interest expense, income tax expense, equity method investment earnings (loss), net income, and diluted earnings per share are non-GAAP financial measures. These non-GAAP financial measures reflect management's exclusion of items impacting comparability between periods as management believes these items are not necessarily reflective of the underlying operating trends of the Lamb Weston business. Management uses these non-GAAP financial measures to assist in analyzing what management views as the Company's core operating performance for purposes of decision making. Management believes that the presentation of these non-GAAP financial measures, when considered together with the most directly comparable GAAP financial measures and the reconciliations to those GAAP financial measures, provides investors with useful supplemental information to understand the factors and trends affecting the Company's underlying business than could be obtained absent these disclosures. Any analysis of non-GAAP financial measures should be done only in conjunction with results presented in accordance with GAAP. These non-GAAP financial measures are not intended to be a substitute for GAAP financial measures and should not be used as such. See also "Non-GAAP Financial Measures" in this press release for additional information.

Lamb Weston Holdings, Inc. Reconciliation of Non-GAAP (unaudited, in millions)

To supplement the financial information included in this press release, we provide EBITDA and Adjusted EBITDA including unconsolidated joint ventures. The following table reconciles net income to Adjusted EBITDA including unconsolidated joint ventures.

| |
|--|
| |
| |
| |
| |
| |
| |
| |
| Net income |
| Equity method investment loss (earnings) (1) |
| Interest expense, net |
| Income tax expense |
| Income from operations |

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| | | | | |
|---|----------|----------|----------|----------|
| Depreciation and amortization | | | | |
| Items impacting comparability | | | | |
| Acquisition-related items, net (1) | | | | |
| Adjusted EBITDA (2) | 312.2 | 180.4 | 814.3 | 447.2 |
| Unconsolidated Joint Ventures (3) | | | | |
| Equity method investment earnings (loss) | (23.3) | 29.7 | 44.0 | 46.0 |
| Interest expense, income tax expense, and depreciation and amortization included in equity method investment earnings | 9.3 | 9.5 | 26.9 | 30.7 |
| Items impacting comparability | | | | |
| Impact of LW EMEA natural gas and electricity derivatives (1) | 47.3 | (19.3) | 37.8 | (30.6) |
| Gain on acquisition of interest in joint venture (1) | — | — | (15.1) | — |
| Add: Adjusted EBITDA from unconsolidated joint ventures | 33.3 | 19.9 | 93.6 | 46.1 |
| Adjusted EBITDA including unconsolidated joint ventures (2) | \$ 345.5 | \$ 200.3 | \$ 907.9 | \$ 493.3 |

(1) See footnotes (1) and (3) to the Consolidated Statements of Earnings for a discussion of the items impacting comparability.

(2) Adjusted EBITDA and Adjusted EBITDA including unconsolidated joint ventures are non-GAAP financial measures. These non-GAAP financial measures reflect management's exclusion of items impacting comparability between periods as management believes these items are not necessarily reflective of the underlying operating trends of the Lamb Weston business. Management uses these non-GAAP financial measures to assist in analyzing what management views as the Company's core operating performance for purposes of decision making. Management believes that the presentation of these non-GAAP financial measures, when considered together with the most directly comparable GAAP financial measure, net income, and the reconciliations to that GAAP financial measure, provides investors with useful supplemental information to understand the factors and trends affecting the Company, absent these disclosures. Any analysis of non-GAAP financial measures should be conducted in conjunction with results presented in accordance with GAAP. These non-GAAP financial measures should not be used to substitute for GAAP financial measures and should not be used to evaluate the Company's performance. For more information, see "Non-GAAP Financial Measures" in this press release for additional information.

(3) As of the end of the fiscal third quarter 2023, Lamb Weston owned 50 percent of LW EMEA, 50 percent of LWAMSA. Lamb Weston accounts for its investment in LW EMEA and LWAMSA using the equity method of accounting. Lamb Weston accounted for its investment in LW EMEA and LWAMSA from July 2022, when Lamb Weston acquired majority ownership of LW EMEA and LWAMSA by consolidating its financial results in Lamb Weston. Lamb Weston accounted for its investment in LW EMEA and LWAMSA from July 2022 to February 28, 2023, using the equity method of accounting. Lamb Weston completed the acquisition of LW EMEA and LWAMSA on February 28, 2023, and the financial results of LW EMEA and LWAMSA are included in Lamb Weston's financial statements beginning the fourth fiscal quarter 2023. For more information, see the Condensed Notes to Consolidated Financial Statements in the 2023 Annual Report for more information.

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