



Lamb Weston Reports Fiscal Second Quarter 2023 Results; Updates Fiscal Year 2023 Outlook

January 05, 2023

Second Quarter Fiscal 2023 Highlights

- GAAP Results as Compared to Second Quarter Fiscal 2022:
 - Net sales increased 27% to \$1,277 million
 - Income from operations increased 138% to \$272 million
 - Net income increased 217% to \$103 million
 - Diluted EPS increased 223% to \$0.71
- Non-GAAP Results as Compared to Second Quarter Fiscal 2022:
 - Adjusted Income from Operations increased 114% to \$245 million
 - Adjusted Net Income (1) increased 171% to \$185 million
 - Adjusted Diluted EPS⁽¹⁾ increased 172% to \$1.28
 - · Adjusted EBITDA including unconsolidated joint ventu
- Paid \$35 million in cash dividends; raised quarterly divid

Updated Fiscal 2023 Outlook

- Net sales of \$4.8 billion to \$4.9 billion
- Net income of \$580 million to \$620 million, and Diluted E
- Adjusted Net Income ⁽¹⁾ of \$540 million to \$580 million, ε
- Adjusted EBITDA including unconsolidated joint venture.

EAGLE, Idaho--(BUSINESS WIRE)-- Lamb Weston Holdings, I quarter 2023 results and updated its fiscal 2023 outlook.

"We delivered strong top and bottom-line results in the quarter of our financial performance in the first half of fiscal 2023 and annual sales, gross margin and earnings targets. We expect the counter higher input and potato costs to drive our financial respectormance will continue to be affected by supply chain cons

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"In addition, we look forward to beginning to capture strategic acquisition of our partner's interest in our European joint ventu fiscal fourth quarter. By leveraging a truly global production fo positioned to support customers in key markets around the we the long term."

Summary of Second Quarter FY 2023 Results

(\$ in millions, except per share)

		Year-Over-Year	YTD	Year-Over-Yea
	Q2 2023	Growth Rates	FY 2023	Growth Rates
Net sales	\$ 1,276.5	27%	\$ 2,402.1	21%
Income from operations	\$ 271.8	138%	\$ 428.8	146%
Net income	\$ 103.1	217%	\$ 335.0	438%
Diluted EPS	\$ 0.71	223%	\$ 2.32	452%
Adjusted Income from Operations (1)	\$ 245.3	114%	\$ 402.3	130%
Adjusted Net Income (1)	\$ 185.4	171%	\$ 293.7	211%
Adjusted Diluted EPS ⁽¹⁾	\$ 1.28	172%	\$ 2.04	219%
Adjusted EBITDA including unconsolidated joint ventures ⁽¹⁾	\$ 334.6	92%	\$ 562.5	92%

Q2 2023 Commentary

Net sales increased \$269.9 million to \$1,276.5 million, up 27 percent versus the prior year quarter. Price/mix increased 30 percent, reflecting the benefit of product and freight pricing actions across each of the Company's core business segments to counter input, manufacturing, and transportation cost inflation. Volume declined 3 percent, primarily reflecting an inability to fully serve customer demand in the Company's foodservice and retail channels. The impact of supply chain disruptions during the quarter, including the effects of commodities

shortages and onboarding new production workers, continued Company's production facilities as well as customer order fulfi and full-service restaurant traffic in the U.S. also contributed to a challenging macroeconomic environment.

Income from operations increased \$157.4 million to \$271.8 mi Adjusted Income from Operations⁽¹⁾, which excludes items imp \$245.3 million, up 114 percent versus the prior year quarter. The profit, partially offset by higher selling, general and administrational profits and administration of the prior o

Gross profit increased \$176.1 million versus the prior year qua actions more than offset the impact of higher manufacturing a as lower sales volumes. The higher costs per pound primarily including: edible oils, ingredients such as grains and starches and warehousing. The increase in costs per pound also reflect extreme summer heat that negatively affected the yield and quality fall of 2021, as well as the effects of supply chain disruptions of production facilities. In addition, the increase in gross profit increase adjustments associated with commodity hedging conticurrent quarter, compared with a \$6.1 million loss related to the

SG&A increased \$18.7 million versus the prior year quarter to (\$19.2 million after-tax, or \$0.13 per share) related to actions to

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rates on the pending purchase of the remaining ownership int other acquisition-related costs. Excluding items impacting con million, primarily due to higher compensation and benefits exrelated to improving the Company's information systems and

Net income was \$103.1 million, up \$70.6 million versus the prior year quarter, and Diluted EPS was \$0.71, up \$0.49 versus the prior year quarter. The increases were driven by higher income from operations, which included a net \$26.5 million gain (\$19.2 million after-tax, or \$0.13 per share) for acquisition-related items, and lower interest expense. Interest expense in the prior year quarter included a loss of \$53.3 million (\$40.5 million after-tax, or \$0.28 per share) associated with the repayment of approximately \$1.7 billion of the Company's outstanding senior notes due in 2024 and 2026. The increase in net income and Diluted EPS was partially offset by lower equity method investment earnings, which included a \$136.8 million unrealized loss (\$101.5 million after-tax, or \$0.70 per share) related to mark-to-market adjustments associated with natural gas and electricity hedging contracts at LWM, and a \$6.3 million unrealized gain (\$4.7 million after-tax, or \$0.03 per share) in the prior year quarter. The Company has identified the loss associated with the repayment of debt in the prior year quarter, the mark-to-market adjustments related to natural gas and electricity derivatives in the current and prior year quarters, and the LWM acquisition-related items discussed above, as items impacting comparability.

Adjusted Net Income⁽¹⁾ was \$185.4 million, up \$117.1 million versus the prior year quarter, and Adjusted Diluted EPS⁽¹⁾ was \$1.28, up \$0.81 versus the prior year quarter. Adjusted EBITDA including unconsolidated joint ventures⁽¹⁾ increased \$160.0 million to \$334.6 million, up 92 percent versus the prior year quarter. These increases were driven by higher income from operations and equity method investment earnings.

The Company's effective tax rate⁽²⁾ in the second fiscal quarter was 26.3 percent, versus 22.8 percent in the prior year quarter. Excluding items impacting comparability, the Company's effective tax rate was 25.9 percent for the second fiscal quarter. The Company's effective tax rate varies from the U.S. statutory tax rate of 21 percent principally due to the impact of U.S. state taxes, foreign taxes, permanent differences, and discrete items.

Q2 2023 Segment Highlights

Global

Global Segment Summary

	Q2 202
	dollars million
Net sales	\$ 6
Segment product contribution margin ⁽³⁾	\$ 1

Net sales for the Global segment, which is generally comprise ("QSR") and full-service restaurant chain customers, as well as \$176.1 million to \$692.8 million, up 34 percent versus the prior international product and freight pricing actions to counter influence of acquiring a compose of Modernos S.A. ("LWAMSA") in early fiscal 2023, growth in intellimited time product offerings largely drove the 3 percent incress.

Global segment product contribution margin increased \$90.1 prior year quarter. Pricing actions and favorable mix drove the and distribution costs per pound. As a result of the cumulative efforts during the past two years to counter input cost inflation percentage in the second quarter approached pre-pandemic I

Year-Over-Year

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Foodservice Segmen

	Year-Over-Year						
	G	22 2023	Growth Rates	Price/Mix	Volume		
	(dollars in millions)						
Net sales	\$	357.9	14%	25%	(11%)		
Segment product contribution margin ⁽³⁾	\$	130.8	25%				

Net sales for the Foodservice segment, which services North American foodservice distributors and restaurant chains generally outside the top 100 North American based restaurant chain customers, increased \$44.0 million to \$357.9 million, up 14 percent versus the prior year quarter, with price/mix up 25 percent and volume down 11 percent. The carryover benefits of product and freight pricing actions taken in the prior year, as well as actions taken in fiscal 2023, to counter inflationary pressures drove the increase in price/mix. Volume fell during the quarter, reflecting a combination of: the impact of supply chain disruptions on run-rates and throughput in the Company's production facilities; incremental losses of certain low-margin business; and, to a lesser extent, a slowdown in restaurant traffic and consumer demand in casual dining and other full-service restaurants.

Foodservice segment product contribution margin increased \$26.4 million to \$130.8 million, up 25 percent compared to the prior year quarter. Pricing actions drove the increase, and was partially offset by higher manufacturing and distribution costs per pound, unfavorable mix, and the impact of lower sales volumes.

Retail

	Retail S	egment Sun	nmary	
			Year-Over-Year	
		Q2 2023	Growth Rates	Price/Mix
		(dollars million		
Net sales	\$	1		Attention!
Segment product contribution margin ⁽³⁾	\$		This is a USA wel	bsite. The produ

Net sales for the Retail segment, which includes sales of branch merchant, and club customers in North America, increased \$4 the prior year quarter. The carryover benefits of product and fr label portfolios taken in the prior year, as well as actions taken percent increase in price/mix. While consumer demand for fro percent largely due to the impact of supply chain disruptions of production facilities, as well as incremental losses of certain losses.

Retail segment product contribution margin increased \$44.3 n prior year quarter. Pricing actions drove the increase, partially per pound.

Equity Method Investment Earnings (Loss)

Equity method investment earnings (loss) from unconsolidated \$107.3 million and earnings of \$10.1 million for the second qu

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Volume

method investment earnings (loss) in the quarter include a \$10 adjustments associated with currency and commodity hedging after-tax, or \$0.70 per share) related to losses in natural gas ar Europe have experienced significant volatility. Equity method is

a \$3.6 million unrealized gain for mark-to-market adjustments, of which \$6.3 million related to gains in natural gas and electricity derivatives (\$4.7 million after-tax, or \$0.03 per share).

Excluding the items impacting comparability noted above (mark-to-market adjustments related to natural gas and electricity derivatives) and the other mark-to-market adjustments, earnings from equity method investments increased \$16.3 million compared to the prior year quarter, reflecting favorable price/mix, partially offset by higher manufacturing and distribution costs, in both Europe and the U.S.

Liquidity and Cash Flows

The Company ended the first half of fiscal 2023, with \$419.4 million of cash and cash equivalents and no borrowings outstanding under its \$1.0 billion revolving credit facility.

Net cash provided by operating activities was \$288.0 million, up \$80.5 million versus the first half of the prior year, primarily due to higher earnings. Capital expenditures were \$270.3 million for the quarter, up \$122.2 million versus the prior year period, primarily reflecting increased investments to support capacity expansion projects and to upgrade the Company's information systems and ERP infrastructure.

In July 2022, the Company paid \$42.3 million to increase its ownership in LWAMSA. The Company's total ownership in the joint venture is now 90 percent. The Company began consolidating LWAMSA's results in its consolidated financial statements following the increase in ownership.

Capital Returned to Shareholders

In the second quarter of fiscal 2023, the Company returned \$35.2 million to shareholders through cash dividends. While the Company did not repurchase shares during the second quarter, it repurchased \$28.4 million of its common stock during the first half of fiscal 2023, and has approximately \$240 million authorized for share repurchases under its existing program.

Fiscal 2023 Outlook

The Company is updating its financial targets for fiscal 2023 as follows. The Company's financial targets do not reflect the pending acquisition of LWM.

- Net sales of \$4.8 billion to \$4.9 billion, with growth versus the benefit of pricing actions to counter significant input and sales volumes may be pressured during the second half of supply chain disruptions on run-rates and throughput in its slowdown in restaurant traffic, most notably in casual dining continue to face a challenging macroeconomic environmen high end of its net sales range of \$4.7 billion to \$4.8 billion.
- Net income of \$580 million to \$620 million and Diluted E items impacting comparability of \$51.1 million (\$41.3 million fiscal 2023. The Company previously expected to deliver the \$535 million and Diluted EPS range of \$3.30 to \$3.70, include (approximately \$123.7 million after-tax, or \$0.85 per share) in
- Excluding items impacting comparability, Adjusted Net Ir Diluted EPS of \$3.75 to \$4.00, and Adjusted EBITDA inclimillion to \$1,100 million, with forecasted earnings growth ve and gross margin expansion. Also, excluding items impacting to deliver the high end of its Adjusted Net Income range.

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EPS^{\''} range of \$2.45 to \$2.85, and Adjusted EBITDA inclumillion to \$910 million.

- Gross margins for the full year and for the second half of inscal 2023 of 27 percent to 20 percent as the carryover benefit of pricing actions taken in fiscal 2022, as well as actions taken in fiscal 2023, is expected to more than offset the effects of: input cost inflation, including higher raw potato costs; and softer sales volumes. The Company previously expected its gross margins to approach 25 percent to 26 percent in the second half of the year.
- SG&A, excluding items impacting comparability, of \$525 million to \$550 million, reflecting higher expected incentive compensation and benefits costs, increased investments to upgrade the Company's information systems and ERP infrastructure, and higher advertising and promotion expenses. The Company previously targeted SG&A, excluding items impacting comparability, of \$475 million to \$500 million.

The Company is reaffirming other financial targets, including:

- Interest expense, net of approximately \$115 million;
- Depreciation and amortization expense of approximately \$210 million;
- Cash used for capital expenditures of \$475 million to \$525 million; and an
- Effective tax rate (full year), excluding items impacting comparability, of approximately 24 percent.

End Notes

- (1) Adjusted Income from Operations, Adjusted Net Income, Adjusted Diluted EPS, and Adjusted EBITDA including unconsolidated joint ventures are non-GAAP financial measures. Please see the discussion of non-GAAP financial measures, including a discussion of earnings guidance provided on a non-GAAP basis, and the associated reconciliations at the end of this press release for more information.
- (2) The effective tax rate is calculated as the ratio of income tax expense to pre-tax income, inclusive of equity method investment earnings.
- (3) For more information about product contribution margin, retable titled "Segment Information" included in this press re

Webcast and Conference Call Information

Lamb Weston will host a conference call to review its second of January 5, 2023. Participants in the U.S. and Canada may acceparticipants outside the U.S. and Canada should dial +1-323-conference call also may be accessed live on the internet. Par https://globalmeet.webcasts.com/starthere.jsp?ei=1586609&t

A rebroadcast of the conference call will be available beginnin https://investors.lambweston.com/events-and-presentations.

About Lamb Weston

Lamb Weston, along with its joint ventures, is a leading supplivegetable products to restaurants and retailers around the wothe industry in innovation, introducing inventive products that customers and make things more delicious for their customers.

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grown to proactive customer partnerships, Lamb Weston alwa we look at a potato, we see possibilities. Learn more about us

Forward-Looking Statements

This press release contains forward-looking statements within the meaning of the federal securities laws. Words such as "manage," "expect," "believe," "forecast," "will," "continue," "deliver," "drive," "acquire," "execute," "support," "outlook," "target," and variations of such words and similar expressions are intended to identify forward-looking statements. Examples of forward-looking statements include, but are not limited to, statements regarding the Company's plans, execution, capital expenditures and investments, operational costs, pricing actions, gross margins, productivity, pending acquisition of the remaining equity interest in LWM, including the anticipated benefits of the transaction, the expected timing of the completion of the transaction, related financing and the ability of the parties to complete the transaction, and business and financial outlook and prospects, as well as supply chain constraints, inflation, the Company's industry, and global economic conditions. These forwardlooking statements are based on management's current expectations and are subject to uncertainties and changes in circumstances. Readers of this press release should understand that these statements are not guarantees of performance or results. Many factors could affect these forward-looking statements and the Company's actual financial results and cause them to vary materially from the expectations contained in the forward-looking statements, including those set forth in this press release. These risks and uncertainties include, among other things: the availability and prices of raw materials and other commodities; labor shortages and other operational challenges; an uncertain general economic environment, including inflationary pressures and recessionary concerns, any of which could adversely impact the Company's business, financial condition or results of operations, including the demand and prices for the Company's products; the occurrence of any event, change or other circumstances that could give rise to the termination of the Company's agreement to acquire the remaining equity interest in LWM; the risk that the necessary regulatory approvals for the LWM acquisition may not be obtained or may be obtained subject to conditions that are not anticipated; the risk that the LWM acquisition will not be consummated in a timely manner or at all; risks that any of the closing conditions to the LWM acquisition may not be satisfied or may not be satisfied in a timely manner; risks related to disruption of management time from ongoing business operations due to the LWM acquisition; failure to realize the benefits expected from the LWM acquisition; and the effect of the announcement of the LWM acquisition on the Company's ability to retain customers and retain and hire key personnel, maintain relationships with suppliers and on its operating results and businesses generally; risks associated with integrating acquired businesses, including LWM; disruptions in the global economy caused by the war in Ukraine and the possible related heightening of the Company's other known risks; impacts on the Company's business due to health pandemics or other contagious outbreaks, such as the COVID-19 pandemic, including impacts on demand for its products, increased costs, disruption of supply, other constraints in the availability of key commodities and other necessary services or restrictions imposed by public health authorities or governments: levels of pension, labor and people-related

expenses; the Company's ability to successfully execute its lo ability to execute on large capital projects, including construct competitive environment and related conditions in the markets operate; political and economic conditions of the countries in business and other factors related to its international operation mechanisms; risks associated with other possible acquisitions Company's relationships with its growers or significant custon actions of governments and regulatory factors affecting the Coutcome of litigation or any product recalls; the Company's at amounts and timing of any future dividends; and other risks detime with the Securities and Exchange Commission. The Comon any forward-looking statements included in this press releated release. The Company undertakes no responsibility for updati

Non-GAAP Financial Measures

To supplement the financial information included in this press contribution margin on a consolidated basis, Adjusted EBITD/ ventures, Adjusted Income from Operations, Adjusted Net Income expense and equity method investment earnings, each of which non-GAAP financial measures provided should be viewed in a measures prepared in accordance with accounting principles

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("GAAP") that are presented in this press release. These meas financial measures, such as gross profit, income from operation measures prescribed by GAAP, and there are limitations to usi financial measures presented may differ from similarly titled no

companies, and other companies may not define these non-GAAP financial measures the same way.

Management uses these non-GAAP financial measures to assist in comparing the Company's performance on a consistent basis for purposes of business decision making. Management believes that presenting these non-GAAP financial measures provides investors with useful information because they (i) provide meaningful supplemental information regarding financial performance by excluding certain items affecting comparability between periods, (ii) permit investors to view performance using the same tools that management uses to budget, make operating and strategic decisions, and evaluate historical performance, and (iii) otherwise provide supplemental information that may be useful to investors in evaluating the Company's results. The Company believes that the presentation of these non-GAAP financial measures, when considered together with the corresponding GAAP financial measures and the reconciliations to those measures, provides investors with additional understanding of the factors and trends affecting the Company's business than could be obtained absent these disclosures.

The Company has also provided guidance with respect to certain non-GAAP financial measures, including non-GAAP Adjusted Income from Operations, Adjusted Net Income, Adjusted EBITDA including unconsolidated joint ventures and Adjusted Diluted EPS. The Company cannot predict certain elements that are included in reported GAAP results, including items such as strategic developments, acquisition and integration costs and related fair value adjustments, impact of currency and commodity hedging activities, and other items impacting comparability. This list is not inclusive of all potential items, and the Company will update as necessary as these items are evaluated on an ongoing basis, can be highly variable and could potentially be significant to the Company's GAAP measures. As such, prospective quantification of these items is not feasible without unreasonable efforts, and a reconciliation of forward-looking non-GAAP Adjusted Income from Operations, Adjusted Net Income, Adjusted EBITDA including unconsolidated joint ventures or Adjusted Diluted EPS to GAAP income from operations, net income or diluted earnings per share, as applicable, has not been provided.

Lamb Weston Holdings, Inc. Consolidated Statements of Earnings

\$

(unaudited, in millions, except per share amounts) Thirteen Weeks Ended Nove 2 20 Net sales \$ 1 Cost of sales Gross profit Selling, general and administrative expenses Income from operations (1) Interest expense, net (2) Income before income taxes and equity method earnings Income tax expense Equity method investment earnings (loss) (3) \$ Net income Earnings per share: \$ Basic

Diluted

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Twenty-Six Weeks Ended

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\$			
 144.6	146.3	144.6	146.6
\$			

- (1) Income from operations for the thirteen and twenty-six weeks ended November 27, 2022 included a net \$26.5 million gain (\$19.2 million after-tax, or \$0.13 per share) related to actions taken to mitigate the effect of changes in currency rates on the pending purchase of the remaining ownership interest in LWM, net of other acquisition-related costs.
- (2) Interest expense, net, for the thirteen and twenty-six weeks ended November 28, 2021 included a loss on the extinguishment of debt of \$53.3 million (\$40.5 million after-tax, or \$0.28 per share), which included an aggregate call premium of \$39.6 million related to the redemption of the Company's 4.625% senior notes due 2024 and 4.875% senior notes due 2026, and the write-off of \$13.7 million of previously unamortized debt issuance costs associated with those notes.
- (3) Equity method investment earnings (loss) included a \$136.8 million unrealized loss (\$101.5 million after-tax, or \$0.70 per share) and a \$6.3 million unrealized gain (\$4.7 million after-tax, or \$0.03 per share) for the thirteen weeks ended November 27, 2022 and November 28, 2021, respectively; and unrealized gains of \$9.5 million (\$7.0 million after-tax, or \$0.05 per share) and \$11.3 million (\$8.4 million after-tax, or \$0.06 per share) for the twenty-six weeks ended November 27, 2022 and November 28, 2021, respectively, related to mark-to-market adjustments associated with changes in natural gas and electricity derivatives as commodity markets in Europe have experienced significant volatility.

Equity method investment earnings (loss) for the twenty-six weeks ended November 27, 2022 also included a \$15.1 million gain (before and after-tax, or \$0.10 per share) recognized in connection with the Company's acquisition of an additional 40 percent interest in its Argentina joint venture, bringing total ownership from 50 percent to 90 percent. The gain related to the remeasuring of the Company's previously held 50 percent ownership interest to fair value.

Lamb Weston Hold Consolidated Balar (unaudited, in millions, ex ASSETS Current assets: Cash and cash equivalents Receivables, less allowance for doubtful accounts of \$1.4 and Inventories Prepaid expenses and other current assets Total current assets Property, plant and equipment, net Operating lease assets

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Equity method investments				
Goodwill				
Intangible assets, net				
Other assets		253.2		172.9
Total assets	\$	4,569.6	\$	4,139.8
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Short-term borrowings	\$	9.0	\$	_
Current portion of long-term debt and financing obligations		32.2		32.2
Accounts payable		580.6		402.6
Accrued liabilities		296.7		264.3
Total current liabilities		918.5		699.1
Long-term liabilities:				
Long-term debt and financing obligations, excluding current portion		2,701.1		2,695.8
Deferred income taxes		177.7		172.5
Other noncurrent liabilities		199.3		211.9
Total long-term liabilities		3,078.1		3,080.2
Commitments and contingencies				
Stockholders' equity:				
Common stock of \$1.00 par value, 600,000,000 shares authorized; 148,330,983 and 148,045,584 shares issued		148.3		148.0
Additional distributed capital		(785.5)		(813.3
Retained earnings		1,569.2		1,305.5
Accumulated other comprehensive loss		(61.5)		(15.6
Treasury stock, at cost, 4,460,674 and 3,974,156 common shares		(297.5)		(264.1
Total stockholders' equity		573.0		360.5
Total liabilities and stockholders' equity				
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Lamb Weston Hold Consolidated Statements (unaudited, in m

Cash flows from operating activities

Net income

Adjustments to reconcile net income to net cash provided by or Depreciation and amortization of intangibles and debt issuance

Loss on extinguishment of debt

Stock-settled, stock-based compensation expense

Equity method investment earnings in excess of distributions

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Deferred income taxes				
Foreign currency remeasurement gain				
Other				
Changes in operating assets and liabilities, net of acquisition:		` ,		` '
Receivables		(54.8)		(57.7)
Inventories		(240.1)		(101.3)
Income taxes payable/receivable, net		24.8		3.1
Prepaid expenses and other current assets		52.7		58.5
Accounts payable		140.6		94.7
Accrued liabilities		14.6		(11.5)
Net cash provided by operating activities		\$ 288.0	\$	207.5
Cash flows from investing activities				
Additions to property, plant and equipment		(232.9)		(147.1)
Acquisition of interest in joint venture, net		(42.3)		_
Additions to other long-term assets		(37.4)		(1.0)
Other		1.6		0.5
Net cash used for investing activities		\$ (311.0)	\$	(147.6)
Cash flows from financing activities				
Proceeds from issuance of debt		23.3		1,655.4
Repayments of debt and financing obligations		(16.7)		(1,682.1)
Dividends paid		(70.6)		(68.7)
Repurchase of common stock and common stock withheld to co	over taxes	(34.9)		(83.5)
Payments of senior notes call premium		_		(39.6)
Other		2.3		(0.8)
Net cash used for financing activities		\$ (96.6)	\$	(219.3)
Effect of exchange rate changes on cash and cash equivalents		14.0		(2.2)
Net decrease in cash and cash equivalents		/10E 6\		(161 6)
Cash and cash equivalents, beginning of period				
Cash and cash equivalents, end of period	Attention!			
Lamb Weston Hold Segment Inforr	This is a USA website. The products you viewing are likely not available in your current location. Should we transfer you		your	
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	No	vember 27,
		2022
Segment net sales		
Global	\$	692.8
Foodservice		357.9
Retail		191.5

Other	34.3
	\$ 1,276.5 \$

Segment product contribution margin (1)				
Global	\$ 171.0 \$	80.9	111%	
Foodservice	130.8	104.4	25%	
Retail	65.7	21.4	207%	
Other (2)	7.5	(6.2)	221%	
	 375.0	200.5	87%	
Add: Advertising and promotion expenses	 6.6	5.0	32%	
Gross profit	\$ 381.6 \$	205.5	86%	

			Twenty	y-Six Weeks En	ded				
	Year-Over-								
	November 27,	١	November 28,	Year Growth					
	2022		2021	Rates	Price/Mix	Volume			
Segment net sales									
Global	\$ 1,252.5	5 \$	1,017.9	23%	23%	0%			
Foodservice	724.3	3	635.3	14%	25%	(11%)			
Retail	361.0)	275.1	31%	38%	(7%)			
Other	64.3	3	62.5	3%	8%	(5%)			
	\$ 2,402.1	\$	1,990.8	21%	26%	(5%)			

Segment product contribution margin (1)

Global	\$ 254.7 \$
Foodservice	269.1
Retail	114.4
Other (2)	5.6
	643.8
Add: Advertising and promotion expenses	 11.1
Gross profit	\$ 654.9 \$

(1) Product contribution margin is one of the primary measure decision maker for purposes of allocating resources to the performance. Product contribution margin represents net a promotion expenses. Product contribution margin includes those expenses are directly associated with the performan contribution margin, when presented on a consolidated by

GAAP Financial Measures" in this press release for a desc table above for a reconciliation of product contribution ma

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(2) The Other segment primarily includes the Company's vegoral market adjustments and realized settlements associated with to-market adjustments and realized settlements associated of Other segment included a gain of \$2.0 million and a loss collection. November 27, 2022 and November 28, 2021, respectively; and losses of \$6.9 million and \$16.9 million for the twenty-six weeks ended November 27, 2022 and November 28, 2021, respectively.

Lamb Weston Holdings, Inc.

Reconciliation of Non-GAAP Financial Measures

(unaudited, in millions, except per share amounts)

								Equity				
	I	ncome				Income		Method				
		From		Interest		Tax	ln	vestment			[Diluted
Thirteen Weeks Ended November 27, 2022		perations	Е	Expense	ı	Expense (1)	Е	Earnings (Loss)	I	Net ncome		EPS
As reported	\$	271.8	\$	24.6	\$	36.8	\$	(107.3)	\$	103.1	\$	0.71
Items impacting comparability:												
Impact of LWM natural gas and electricity derivatives (2)		_		_		35.3		136.8		101.5		0.70
LWM acquisition-related items, net (2)		(26.5)		_		(7.3)		_		(19.2)		(0.13)
Total items impacting comparability		(26.5)		_		28.0		136.8		82.3		0.57
Adjusted (3)	\$	245.3	\$	24.6	\$	64.8	\$	29.5	\$	185.4	\$	1.28
			_								_	

Thirteen Weeks Ended November 28, 2021

As reported \$ 114.4 \$ 82.4 \$ 9.6 \$ 10.1 \$ 32.5 \$ 0.22

Item impacting comparability:

Impact of LWM natural gas and electricity derivatives (2) — — —

Loss on extinguishment of debt (2) — (53.3)

Total items impacting comparability — (53.3)

Adjusted (3) \$ 114.4 \$ 29.1

Twenty-Six Weeks Ended November 27, 2022		
As reported	\$ 428.8	\$ 50.6
Items impacting comparability:		
Impact of LWM natural gas and electricity derivatives (2)	_	
LWM acquisition-related items, net (2)	(26.5)	_

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Gain on acquisition of interest in joint venture (2)	_	_				
Total items impacting comparability	(26.5)	_	(9.8)	(24.6)	(41.3)	(0.28)
Adjusted (3)	\$ 402.3	\$ 50.6	\$ 100.7	\$ 42.7	\$ 293.7	\$ 2.04
Twenty-Six Weeks Ended November 28, 2021						
As reported	\$ 174.6	\$ 110.3	\$ 18.3	\$ 16.3	\$ 62.3	\$ 0.42
Items impacting comparability:						
Impact of LWM natural gas and electricity derivatives (2)	_	_	(2.9)	(11.3)	(8.4)	(0.06)
Loss on extinguishment of debt (2)	_	(53.3)	12.8	_	40.5	0.28
Total items impacting comparability	_	(53.3)	9.9	(11.3)	32.1	0.22
Adjusted (3)	\$ 174.6	\$ 57.0	\$ 28.2	\$ 5.0	\$ 94.4	\$ 0.64

- (1) Items impacting comparability are tax effected at the marginal rate based on the applicable tax jurisdiction. For the twenty-six weeks ended November 27, 2022, there is no tax impact associated with the gain on the acquisition of an additional 40 percent interest in the Company's Argentina joint venture.
- (2) See footnotes (1), (2), and (3) to the Consolidated Statements of Earnings above for a discussion of the items impacting comparability.
- (3) Adjusted income from operations, interest expense, income tax expense, equity method investment earnings (loss), net income, and diluted earnings per share are non-GAAP financial measures. These non-GAAP financial measures reflect management's exclusion of items impacting comparability between periods as

management believes these items are not necessarily reflective Weston business. Management uses these non-GAAP fina underlying performance of the Lamb Weston business on measures, when considered together with the correspond to those measures, provide useful supplemental information Company's business than could be obtained absent these measures should be done only in conjunction with results GAAP financial measures are not intended to be a substituted as such. See also "Non-GAAP Financial Measures" in

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Lamb Weston Hold

Reconciliation of Non-GAAP

(unaudited, in m

To supplement the financial information included in this press EBITDA and Adjusted EBITDA including unconsolidated joint. The following table reconciles net income to Adjusted EBITDA joint ventures.

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		This						
		Thir						
	N	ovel 27,	No	vember 28,	No	vember 27.	No	vember 28
		2022		2021		2022		2021
Net income	\$	103.1	\$	32.5	\$	335.0	\$	62.3
Equity method investment loss (earnings) (1)		107.3		(10.1)		(67.3)		(16.3)
Interest expense, net		24.6		82.4		50.6		110.3
Income tax expense		36.8		9.6		110.5		18.3
Income from operations		271.8		114.4		428.8		174.6
Depreciation and amortization		51.2		46.2		99.9		92.2
Adjusted EBITDA (2)		323.0		160.6		528.7		266.8
Unconsolidated Joint Ventures (3)								
Equity method investment earnings (loss)		(107.3)		10.1		67.3		16.3
Interest expense, income tax expense, and depreciation and								
amortization included in equity method investment earnings		8.6		10.2		17.6		21.2
Items impacting comparability								
Impact of LWM natural gas and electricity derivatives (1)		136.8		(6.3)		(9.5)		(11.3)
LWM acquisition-related items, net (1)		(26.5)		_		(26.5)		_
Gain on acquisition of interest in joint venture (1)		_		_		(15.1)		_
Add: Adjusted EBITDA from unconsolidated joint ventures		11.6		14.0		33.8		26.2

Adjusted EBITDA including unconsolidated joint ventures (2)

- (1) See footnotes (1) and (3) to the Consolidated Statements comparability.
- (2) Adjusted EBITDA and Adjusted EBITDA including unconsor measures. These non-GAAP financial measures reflect ma comparability between periods as management believes t underlying operating trends of the Lamb Weston business measures as a means to evaluate the underlying performa basis, and management believes these measures, when c financial measure, net income, and the reconciliations to tl information regarding the factors and trends affecting the these disclosures. Any analysis of non-GAAP financial mearesults presented in accordance with GAAP. These non-GAsubstitute for GAAP financial measures and should not be Measures" in this press release.

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(3) Lamb Weston holds equity interest in three potato process percent of Lamb-Weston/RDO Frozen ("LWRDO"), and 90 investments in LWM and LWRDO under the equity method an additional 40 percent interest in LWAMSA and began to account to the consolidating their results in Lamb Weston's consolidated financial statements. See Note 4, Equity Method Investments, of the Notes to Consolidated Financial Statements in "Part II, Item 8. Financial Statements and Supplementary Data" in the Company's fiscal 2022 Form 10-K, for more information. In October 2022, the Company entered into an agreement to acquire the remaining equity interest in LWM. The acquisition is expected to close during the fourth quarter of fiscal 2023, after which Lamb Weston will own 100% of LWM and consolidate its results in Lamb Weston's consolidated financial statements.

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